

Q2. If elected, would you propose any specific changes to the governance of World Sailing? If so, what would they be?

Kim Andersen (DEN):

There has been a lot of positive progress made in World Sailing these last years in terms of governance. But in order to continue making progress we need to continue working together.

The governance reform work that has started has confirmed the needs for a reform. We need a change of structure and this change will benefit our sport, but it is not for me to decide it is up to our 144 MNAs to decide if they want change – based on a survey we did 94% indicated that they would like a change in the governance structure.

We need a new governance structure that brings the World Sailing Governance internal structure up to date. The reform should focus on leading and managing sailing in accordance with an AGM approved longer term World Sailing strategy, providing clear direction, momentum and last but not least, clear goals.

My hope is to be able to implement governance reforms that secure faster and transparent decision processes in line with the strategy and abolish the zigzag strategy experienced from today's annual submission process. The purpose should be about inclusion and engagement of all 144 MNAs around the world, making each one a part of World Sailing's deciding bodies: it's about developing sailing globally and not only focusing on the Olympics. The updated constitution should adapt the possibility using visual and electronical ways of communicating and create a strong platform servicing the diversity of World Sailing and the many activities we have around the world.

Quanhai Li (CHN)

Yes, I would seek to reform the governance of WS if I am elected. Good governance with strong and efficient leadership is vital for WS. My reform process will start with the Council, Board, and Committees. We will have full consultations worldwide with sailors, clubs, classes, and MNAs to create a new and improved governance.

Some specific changes would be to build a more energetic team of non-commercial interests to make World Sailing a more efficient, transparent, and professional organization.

Creating a stronger and more efficient administrative operation is another element I would focus on within the governance reform. I will organize a team of experts to actively research the current management mechanism and operating system, and remove the backward, outdated, and incompatible system.

My vision is to change the decision-making process and return it to the Council and the MNAs as they are the closest to the region and sailors. WS shall listen to everyone, and we will move forward as one strong organization.

Scott Perry (URU)

For the past 113 years our present governance structure has served us well. I believe it is time to see if a better governance structure can serve us better. I don't believe in change for the sake of change, it has to make sense before we undertake the effort to make changes with all the attendant associated problems.

World Sailing benefits from a very large group of extremely talented and knowledgeable volunteers. A small and very committed group of those volunteers have spent many months working on the proposed new governance structure. If for no other reason than respect for our colleagues' time and effort we need to consider their work.

If I was to choose one aspect of the proposed governance structure it would be the adoption of 2 Councils; one Olympic and the other Participation and Development. In my opinion for far too long World Sailing has been Olympic obsessive. Sailing at the Olympics is crucially important for us not only because it is the pinnacle of dinghy sailing but also practically speaking because it represents about 60 % of our revenue and is the greatest opportunity we have to showcase our sport to the biggest audience. However our attention to Olympic sailing should not be to the detriment of other popular sailing disciplines and training and development programs.

Therefore my interest would be to have 2 Councils with clearly defined roles serving as many of our sailors and potential sailors as possible.

Gerardo Seeliger (ESP)

Yes, I would. In Bermuda, the new Governance Reform was rejected, and the AGM ended up polarized. The constitution needs a reform. We have two valuable Documents in front of us, the current Constitution and the new Government Reform.

The change I am proposing is the process how to bring valid points of the current Constitution and the new Governance reform together into one document.

I had long discussions with the different WS members representing the different interests. And I see agreement on most points and differences are narrowing. Once elected, I would reopen discussions with the goal to come to an acceptable conclusion. There is always time for further amendments, we cannot make everybody happy.

Then I want to lead the WS Board by dividing the time spent on:

- *20% Governance, 30% Olympics, 50% Sailing in non-Olympic, Keelboats all forms of sailing, with a special emphasis on women in sailing.*
- *Tight financial control: The Board of WS shall report quarterly financial results vs. budget to all MNAs*
- *Transparency: Minutes of Board meetings (except for confidential information) shall be communicated to all MNAs 1 month after each meeting*
- *Electronic “Town Hall meetings” shall be held quarterly encouraging MNAs for an active dialogue and a Q/A session:*
- *Introducing electronic voting:*
- *Regular Committee meetings should be held electronically open for the MNAs to listen.*
- *One face to face meeting yearly should be convened in conjunction with the AGM.*
- *Should be split in Olympic Council and a Participation & Development Council to increase the focus on non-Olympic sailing, without reducing the power of the Council.*
- *The Councils may have several meetings yearly, in presence or electronically. One meeting should be convened in conjunction with the AGM, with Legalization and adoption of e-voting systems with particular focus on digital security. Voting and counting control.*